INTRODUCING THE 2017 HORATIO ALGER AWARD WINNERS:

70TH ANNUAL HORATIO ALGER AWARDS
INDUCTION CEREMONIES

THURSDAY, MARCH 30 - SATURDAY, APRIL 1, 2017
In this fall issue of *The Forum*, we are pleased to introduce you to the 2017 winners of the Horatio Alger Award. These outstanding citizens are symbols of what can be accomplished, in spite of adverse circumstances, with hard work, integrity and determination. The various difficulties they faced did not deter these individuals from achieving success. Each learned to take responsibility at an early age and had the personal fortitude to persevere in pursuit of their dreams. They have attained the highest levels in their respective careers, whether it be in the fields of business, sports, medicine or journalism. They are leaders and doers, and we are delighted that they will soon be Horatio Alger Members. We look forward to congratulating them on their accomplishments as we welcome them to the Horatio Alger family.

The next *Horatio Alger Awards Induction Ceremonies*, which will take place from March 30 to April 1, 2017, marks the Association’s 70th anniversary. We have come a long way since 1947. With support from Members, Life Partners and Friends, the Association has awarded more than $125 million in need-based scholarships to 25,000 deserving young people. Having achieved the $250 million Endowment Fund goal, our National, State, Graduate and Canadian scholarships are endowed in perpetuity. In 2017, the value of the National Scholarship increases to $25,000 and State Scholarships to $10,000. With support from our International Members, the Horatio Alger Association of Canada was established in 2009, and this year marked the start of a national scholarship program for students in every province and territory of Canada. Horatio Alger National and State Scholars who have graduated from college can share in our mission through the Alumni Association. Alumni Scholars are helping to mentor and encourage Scholars who are still in college.

There is much to celebrate and we hope you will join us in acknowledging this important anniversary during the 70th Horatio Alger Awards induction Ceremonies. A schedule of events is included in this publication to help you plan your time with us at the end of March. We are especially excited to announce that our Inaugural Dinner on Thursday, March 30, will feature *An Evening with David Foster (’09)*, which promises to be a very special, not-to-be-missed experience.

This issue also includes highlights from the 2016 *Horatio Alger Membership and Board of Directors Meeting*, the 2016 *Field Directors Meeting*, the *special reception and concert in Orlando*, and the 2016 *Horatio Alger Association of Canada Board and Membership meeting*. These meetings provide opportunities for Members, Life Partners and Friends to convene regionally to learn more about the Association’s current programs and plans for the future. For those who wish to become more involved, we encourage you to attend events when they are held in your part of the country. The Association has on the agenda a host of special gatherings over the next couple of years. We hope you will enjoy reading about them on the inside back cover.

Our ongoing *National Visibility Campaign* was advanced at the end of the summer when we released the results of the latest *State of the Nation’s Youth* survey. The survey and report were conducted by nationally known pollster Peter D. Hart and Dr. Gregory Woiniak from New York University. The Association held a press conference at the Newseum in Washington, D.C., and the results received coverage by print, radio, and television media sources. This included two C-SPAN interviews, during which Mr. Hart talked about the survey as it related to young people and the presidential election.

We are grateful to Members, Life Partners, and Friends of the Association who do so much on an annual basis to support its programs and outreach efforts. It is your steadfast commitment and contributions that are enabling the Association to effectively carry out its mission. We congratulate the 2017 Award winners and Scholars, and we look forward to celebrating the Horatio Alger Association’s 70th anniversary with you this spring.
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2017 Horatio Alger Award Winners

The Horatio Alger Award winners listed below will be inducted into the Association during the 70th Anniversary Horatio Alger Awards Induction Ceremonies that will be held from March 30 to April 1, 2017. As we salute their lifetime achievements, we will celebrate the opportunities for success that abound through the free-enterprise system. Members of the Class of 2017 will participate in the Awards events and meet Association Members. They will share with us their life stories, which will help inspire the 2017 National Scholars from the United States and Canada as they pursue their dream of attaining higher education.

It is our honor to present the Horatio Alger Class of 2017:

International Recipient—Canada

ALAIN BOUCHARD
Founder and Executive Chairman of the Board Alimentation Couche-Tard Inc.

JOHN A. ELWAY, JR.
Executive Vice President of Football Operations and General Manager Denver Broncos Football Club

MELLODY HOBSON
President Ariel Investments, LLC

HAROLD B. MATZNER
Chairman CBA Industries Inc. CBA Insert Distribution Systems, Inc.

VALERIE MONTGOMERY RICE
President and Dean Morehouse School of Medicine

ROGER S. PENSKES
Chairman and CEO Penske Corporation

BYRON PITTS
Chief National Correspondent ABC News

JOHN H. SCULLY
Co-Founder and Managing Director SPO Partners & Co.

RICHARD J STEPHENSON
Founder and Chairman Cancer Treatment Centers of America

MARcia G. TAYLOR
President and Chief Executive Officer Bennett International Group LLC

LENARD B. TESSLER
Vice Chairman Cerberus Capital Management, L.P.
EARLY LIFE
One of six children, Alain Bouchard was born in 1949 in Chicoutimi, Quebec, Canada. His father, an entrepreneur, owned an excavation company that ultimately failed when Alain was a boy. This difficult challenge for the family made an impact on Alain, who vowed at the age of 10 that he would build a strong financial foundation for his future so that one day he and his family would not be faced with losing everything, as did his father. He was taught by his father to treat people with respect, make a good name for himself, and to work very hard.

EDUCATION AND EARLY CAREER
While working at the grocery chain Provigo, Alain took evening courses at the business school HEC Montreal. As a teenager he worked part time in a convenience store. In 1968 he was named an interim store manager at a Perrette, and a short time later he became responsible for overseeing the opening of 80 new Perrette stores.

CAREER
In 1973 Alain joined Provi-Soir, a division of Provigo, which opened 70 stores across Quebec. Three years later he took charge of the real estate of the Provi-Soir franchise network. In 1980 he opened his own convenience store in Laval, with the ultimate goal of building a convenience store network across Quebec. He enlisted the help of three businessmen, which formed the executive team that launched Couche-Tard.

Alain served as the company’s president and CEO until 2014. Under his leadership the business expanded steadily and became Canada’s leading convenience store chain. In the United States, it is the largest independent convenience store operator in terms of number of company-operated stores. In Europe, Couche-Tard is a leader in the convenience store and road transportation fuel retail industry in Scandinavian countries, in the Baltic States, and in Ireland, with an important presence in Poland.

The Couche-Tard network (Couche-Tard, Circle K and INGO) includes more than 12,300 stores in 24 countries, and 100,000 people work throughout its network. All this was accomplished through hundreds of acquisitions as well as organic growth.

CIVIC AFFAIRS AND PHILANTHROPY
Alain Bouchard is an accomplished and recognized leader. He is an Officer of the National Order of Quebec, was named Canada’s Outstanding CEO of the Year in 2012, Great Economic Builder of Quebec by the Institute for governance (IGOPP) and was the recipient of the Fraser Institute’s T. Patrick Boyle Founder’s Award in 2014. In 2002 he spearheaded and financially supported housing for individuals with intellectual deficiencies who have a certain degree of independence, but require supervision. Alain and his wife, Sandra, are particularly close to this cause as their son was born with cerebral palsy. The Sandra and Alain Bouchard Foundation is devoted to helping those with intellectual challenges as well as supporting the arts and culture. They have given generously to McGill University for ground-breaking research on intellectual disabilities. The foundation also supported the new Pierre Lassonde Pavilion at the Musée national des beaux-arts du Québec in Quebec City. In 2015 they received the Exceptional Philanthropist of the Year award from the Association of Fundraising Professionals—Quebec chapter. In 2017, Alain Bouchard will be inducted into the Canadian Business Hall of Fame.

In addition to their son, the Bouchards have three daughters and two granddaughters.
EARLY LIFE
John Elway, who has an older sister and deceased twin sister, was born in 1960 in Port Angeles, Washington, where his father was a high school biology teacher and football coach. The family moved several times throughout John’s early years for his father’s coaching jobs, which included ones at the high school, junior college, and college levels.

In middle school John had a paper route, and when he was older he worked summers, including one job in a Reebok warehouse. John’s outstanding athletic abilities were evident at an early age. His father, whom he thought of as his best friend, coached him throughout his life.

EDUCATION
John graduated from Granada Hills High School in southern California, and was named to the PARADE All America High School Football Team. An able quarterback, he was the number-one recruited high school player in the country, receiving more than 60 scholarship offers. Also an accomplished baseball player, he was selected by the Kansas City Royals in the 18th round of the 1979 Major League Baseball draft. John chose to attend Stanford University in 1979, where he played football and baseball. He won Pac-10 Player of the Year in 1980 and 1982, was a consensus All-American, and finished second in the Heisman Trophy balloting as a senior. Later he was ranked #15 on ESPN’s list of Top 25 Players in College Football History.

CAREER
After earning a degree in economics, John Elway joined the Denver Broncos as one of the most highly anticipated athletes in the history of the National Football League (NFL). He served as quarterback for the team for 16 years. During that time he recorded the most victories by a starting quarterback and statistically was the second most prolific passer in NFL history. John Elway is one of only two quarterbacks to have led his teams to six AFC Championship Games and five Super Bowls, winning two. He is regarded as one of the top quarterbacks ever to play the game, and was inducted into the Pro Football Hall of Fame in 2004, his first year of eligibility.

Mr. Elway retired as a player in 1999. In 2011 he was named executive vice president of football operations for the Denver Broncos. He is also the owner of two steakhouse restaurants in Colorado called Elway’s, and he owns four car dealerships.

Two unfortunate incidents happened in 2001-2002. At the time he was experiencing elation over the Broncos’ second world championship in Super Bowl XXXIII, Mr. Elway’s father died suddenly from a heart attack. In 2002 his twin sister, Jana, succumbed to lung cancer at the age of 42. “In those two deaths I lost my support system and best friends,” he says. “It was the toughest time in my life, but it forced me to develop other relationships that I could trust in the same capacity.”

CIVIC AFFAIRS AND PHILANTHROPY
The Elway Foundation was founded in 1987 to assist in the prevention and treatment of child abuse. From 1983 to 2004, Mr. Elway served as founder of the John Elway Charity Golf Classic. A former member of the Colorado Governor’s Council on Physical Fitness, he is also the co-founder of Drive for Education. Since 2001 he has served as honorary chairman of Men for the Cure. From 2008 to 2015, he served as co-founder of the Jack Vickers Invitational, which he hosted to benefit the Boys and Girls Club of Denver. He also served on the board of the Barbara Davis Children’s Juvenile Diabetes Foundation Carousel Ball.
EARLY LIFE
The youngest of six children, Mellody Hobson was born in 1969 in Chicago, Illinois. Her single mother was a hardworking entrepreneur who renovated condominiums, rented them out and later sold them. She often began work at 4:00 am, painting and taking care of the buildings, and Mellody often accompanied her mother to the work sites. However, there were also times when Mellody’s family experienced financial hardships and even several evictions, when her mother was not able to pay the rent. That forced the family to move to the South Side of Chicago, where they’d sometimes heat water for baths on hot plates. Haunted by those days of financial insecurity, Mellody vowed as a young adult she would never again be evicted. In spite of her family’s financial struggles, Mellody’s mother understood the importance of education and strived to find the best schools for her children, thereby giving her children exposure to the best opportunities.

EDUCATION
Mellody attended the Woodrow Wilson School of International Relations and Public Policy at Princeton University, where she earned her B.A. degree in 1991—making her the first and only member of her family to graduate college. She interned for Ariel Investments while in school and immediately joined the firm upon graduation. Ariel’s founder, John W. Rogers, Jr., became her mentor.

CAREER
Mellody quickly applied her tireless work ethic to her job and became proficient in a number of areas of the business, including sales and marketing. She became Ariel’s president in 2000, and is responsible for firmwide management and strategic planning. She also oversees all operations outside of research and portfolio management, and is chair of the Board of Trustees for the firm’s mutual funds.

Beyond her work at Ariel, Mellody has become a nationally recognized voice on financial literacy and investor education. She is a regular contributor and analyst on finance, the markets, and economic trends for CBS News. She also contributes weekly money tips on the nationally-broadcast Tom Joyner Morning Show radio program and pens a regular column for Black Enterprise magazine. As a passionate advocate for investor education, she is a spokesperson for the Ariel/Hewitt Study: 401(k) Plans in Living Color and the Ariel Black Investor Survey, both of which examine investing patterns among minorities.

In 2004 The Wall Street Journal profiled Mellody as one of 50 “Women to Watch” in the corporate world. Also in 2004 Time magazine identified her as one of 25 business influentials setting the global standards for management, ethics, marketing and innovation.

CIVIC AFFAIRS AND PHILANTHROPY
Mellody Hobson’s community outreach includes serving as chairman of After School Matters, a non-profit that provides Chicago teens with high-quality, out-of-school time programs. She is a board member of The Chicago Public Education Fund, George Lucas Education Foundation, Lucas Museum of Narrative Art, and Sundance Institute, where she has been appointed emeritus trustee. She is also a member of the American Academy of Arts and Sciences and serves on the executive committee of the Investment Company Institute’s board of governors. In 2015, she was named to Time Magazine annual list of the 100 most influential people in the world.
EARLY LIFE
Harold Matzner was born in 1937 in Newark, New Jersey. For 10 years, he was an only child. The family struggled financially and lived in several lower-income residential areas of the city. Harold’s father held a low-paying job with the WPA, which hired low-skilled workers for public works projects during the Depression. He later became a salesman and a lesser partner in an inner-city printing business. Harold began working at an early age—first as a paperboy and door-to-door salesman for dog food, but in high school he worked after school and on weekends in his father’s printing business.

CAREER
After his high school graduation, Harold apprenticed in the sports department of the New York World-Telegram, and continued to work in the printing business. In 1958, at the age of 21, he pioneered the concept of free weekly newspapers that were targeted to every home in a specific region. He was the owner and primary salesman of the paper, which was designed to support advertising for ShopRite—a co-op which now has the largest per-store sales in the country. Mr. Matzner’s CBA Industries, Inc., distributes seven million ShopRite Supermarket advertising circulars each week—58 years later.

Mr. Matzner increased the circulation of his newspaper up to 250,000 a week using several mastheads to create a free newspaper group with distribution throughout three New Jersey counties. His newspapers were very successful and led to the concepts of shared mail and private saturation distribution.

Today CBA has joint venture contracts, which cover the entire region from Philadelphia to the tip of Long Island, including the boroughs of New York City and all of New Jersey. CBA is the most successful private delivery company in the country. In addition to its distribution business, CBA also operates a mapping company and a business that analyzes retail transactions and does retail site location work.

CIVIC AFFAIRS AND PHILANTHROPY
Harold Matzner, affectionately known as Mr. Palm Springs, is one of Palm Springs’ largest philanthropists. He has contributed more than $60 million to area nonprofits since 1997. His primary causes are the visual and performing arts, education, and health and wellness.

For the past nine years Mr. Matzner has chaired the McCallum Theatre, and he has served many years as executive vice chairman of the Palm Springs Art Museum. He has also chaired for the past 12 years the Palm Springs International Film Festival and Awards Gala. Additionally he serves as chairman of the nonprofit Palm Springs Tennis Club Members Association. He is a board member of the Eisenhower Medical Center as well as the Barbara Sinatra Children’s Center.

Mr. Matzner took a key leadership role in creating Palm Springs’ Measure J (a 1% sales tax increase that has helped to fund the city’s downtown revitalization program and to rebuild Palm Springs’ infrastructure). He is a community activist, and earns no money from any of his activities in Palm Springs, including his popular restaurant, Spencer’s.
EARLY LIFE
Valerie Montgomery Rice was born in 1961 in Macon, Georgia. She is the third of four girls in her family, and was raised by a single mother who worked the swing shift at a paper mill. Her father had become involved in gambling, which contributed to his alcoholism and eventual physical abuse of Valerie’s mother. Mrs. Montgomery left her marriage and with her four girls moved across town to begin again. Through her positive attitude and hard work, she taught her daughters to never set limits for themselves. Eventually Valerie’s mother became one of the first women supervisors at the paper company.

When Valerie was seven, she contracted osteomyelitis, a rare and serious condition that presents with fever and pain over the bone area secondary to an infection. She was hospitalized for three months, which caused her to fall behind in school. To make up the extra class time she needed, and due to her having to use crutches from her illness, she was instructed to take a bus that was designated for the mentally challenged students. Valerie, after getting to know these students, knew she wanted to help them and asked the bus driver to drop her off last so that she could have more time tutoring them in their studies.

EDUCATION
Montgomery Rice was salutatorian of her large high school class and accepted several academic scholarships. She attended Georgia Institute of Technology, where she obtained a B.S. in chemistry. She went on to earn her M.D. from Harvard Medical School, and did her residency training at Emory University School of Medicine.

CAREER
Montgomery Rice has dedicated her life to serving others from varied backgrounds, both locally and globally. Her career spans more than 30 years in advancing women’s health and wellness through her research, teaching, and clinical efforts. She was a senior staff physician at Henry Ford Medical Center in obstetrics and gynecology, and then worked as a tenured associate professor at the University of Kansas Medical Center, where she later became vice chair of the department. In 2003 she became chair of the Department of Obstetrics and Gynecology and a tenured professor in that department at Meharry Medical College in Nashville, Tennessee.

At Meharry Medical College, Montgomery Rice secured a $10 million construction grant that resulted in the Center for Women’s Health Research, one of the nation’s first research centers devoted exclusively to learning why women of color are at greater risk of certain diseases and how biology, race, and economics contribute to women’s health disparities. In 2011 she became the dean and executive vice president of Morehouse School of Medicine, where she later became the first female president in the school’s history. Uniquely, she also retains the deanship at Morehouse School of Medicine.

CIVIC AFFAIRS AND PHILANTHROPY
Through mentorship, community engagements, lectures, empowerment speeches, and social media, Dr. Montgomery Rice shepherds the future generation, providing keys for success and instilling the importance of education and commitment to excellence. She donates to and supports organizations such as the Girls Scouts of America, the National Medical Fellows, March of Dimes, Society for Women’s Health Research, United Negro College Fund, and the Georgia Hispanic Chamber of Commerce.
EARLY LIFE
Roger Penske was born in 1937 in Shaker Heights, Ohio, and developed an early passion for cars and motorsports. In 1951, he attended his first Indianapolis 500 race with his father, which solidified his passion for cars and motorsports. In 1958, he began his career as a driver and quickly found success in sports car and stock car competition. He was named Sports Car Club of America Driver of the Year by *Sports Illustrated* in 1961. He retired as a race-car driver in 1965.

During his early years, Roger’s father instilled in him what became a lifelong philosophy of “Effort Equals Results”. He has brought a focus and determination to his personal and professional life that are legendary in auto racing circles and in business.

EDUCATION
After attending Lehigh University, Roger worked as a sales engineer for Alcoa. In 1964 he became the general manager of a Chevrolet dealership in Philadelphia. Roger had an opportunity to purchase that dealership in 1965, which became the cornerstone for his various business enterprises.

CAREER
Roger founded his career on the principles of ethics and integrity and a realization that “human capital” is the most important asset on his balance sheet. He is the founder and chairman of Penske Corporation, a closely-held, diversified transportation services company, whose subsidiaries operate in a variety of industry segments, including retail automotive, truck leasing, transportation logistics, and professional motorsports. Penske Corporation manages businesses with revenues in excess of $26 billion, operating in more than 3,300 locations and employing more than 50,000 people worldwide.

Penske Truck Leasing operates and maintains more than 240,000 vehicles and services customers from more than 3,000 locations in North America, South America, Europe, Australia and Asia.

Penske Automotive Group operates automotive and commercial truck dealerships principally in the United States, Canada, and Western Europe, and distributes commercial vehicles, diesel engines, gas engines, power systems, and related parts and services principally in Australia and New Zealand.

Penske Performance includes team competition in the Verizon IndyCar Series, NASCAR Sprint Cup Series, and NASCAR XFINITY Series under the Team Penske banner. The team also competes in the Virgin Australia Supercars Championship in a partnership with Dick Johnson Racing as DJR Team Penske. Celebrating its 50th anniversary in 2016, Team Penske is one of the most successful teams in the history of professional sports.

CIVIC AFFAIRS AND PHILANTHROPY
Since chairing the host committee for Super Bowl XL in Detroit, Mr. Penske has focused his leadership talents toward the challenge of renewal in the City of Detroit, one of the historic cities of our nation. He has supported countless charitable and civic organizations and has received numerous honors, awards and accolades through the years. Recently he was inducted into the Automotive Hall of Fame, which stands out as recognition of his extraordinary achievements in his lifelong career.
EARLY LIFE
Byron Pitts was born in 1960 in Baltimore, Maryland. He was raised by his mother after his parents divorced. She was a seamstress who went to night school and eventually finished college and worked as a social worker. Throughout Byron’s childhood, he had a debilitating stutter. As a result, he was bullied until high school. His inability to speak clearly embarrassed him, and he became angry and isolated. At the age of 12 he was failing math. After being tested, it was discovered that he was functionally illiterate.

Without sufficient school resources or classroom specialists, Byron was placed in the school’s basement with boys who were primarily discipline problems. With limited resources but unlimited faith, he and his mother literally prayed for direction. Eventually the family came across an adult literacy program and persuaded organizers to accept Byron. Soon his liability became his passion. One of the first books he read was *The Power of Positive Thinking* by Dr. Norman Vincent Peale. His life centered around faith, family and football.

EDUCATION
Pitts earned a B.A. in journalism and speech communication from Ohio Wesleyan University in 1982, where he lettered in football. He finally learned to manage his stutter in college with the help of a professor. It was his early challenges with literacy and speech that led him to a career in journalism. The notion of a career where he could “give voice to the voiceless,” resonated with him.

CAREER
Pitts is a multi-Emmy award winning journalist. He worked in local television for 14 years, before joining CBS NEWS in 1997. He was CBS’ lead correspondent covering the 9/11 attacks and part of the first wave of network journalists to enter Afghanistan that fall. He served as an embedded reporter during the Iraq War.

He was named Journalist of Year by the National Association of Black Journalists for his work on 9/11. He became chief national correspondent for the *CBS Evening News* and a contributing correspondent for *60 Minutes* in 2009. He joined ABC NEWS in 2013. He is currently the co-anchor of *Nightline* and chief national correspondent.

CIVIC AFFAIRS AND PHILANTHROPY
Mr. Pitts tells his story of overcoming difficulties in his memoir, *Step Out on Nothing: How Family and Faith Helped Me Conquer Life’s Challenges*, which was published in 2009. In 2013 he was honored by the Stuttering Foundation at their annual gala for writing about his struggles with speech—bringing national attention to a problem that affects 3 million Americans. He has served on the Board of Trustees at Ohio Wesleyan University and his high school alma mater, Archbishop Curley High School. He is a member of the Media Advisory Board at Poynter Institute, and a former board member at the National Center for Family Literacy.
EARLY LIFE
John Scully was born in 1944 in Manhattan, New York City. His parents were involved in small businesses in his home town in New Jersey, where they lived in an apartment until John was 12. When he was 14, John started a lawn mowing business of 20 lawns a week and had a payroll of four fellow eighth and ninth graders. He dreamed of one day being the founder of an investment company, and began to work on his dream right away by investing his lawn mowing savings in publicly traded stocks (with very mixed results!).

EDUCATION
John attended Princeton University, and worked every summer to help with his expenses. He majored in the Woodrow Wilson School of Public and International Affairs. Following his graduation in 1966, he pursued his master’s degree at Stanford Business School with the help of a partial scholarship. After active duty in the U.S. Army Reserve for six months, he spent one weekend monthly as a drill sergeant and two weeks each summer at an active U.S. Army training base.

CAREER
He joined the Wall Street firm of Laird, Inc. in New York for a year and then joined an investment bank in San Francisco. At the age of 27 he founded San Francisco Partners, now called SPO Partners. With an investment history of 45 years, SPO Partners concentrates its capital in public and private enterprises. A significant acquisition was the Plum Creek Timber Company, which at the time was the largest owner of private real estate in the United States. Its recent merger with Weyerhaeuser made it the largest private land owner in the country.

CIVIC AFFAIRS AND PHILANTHROPY
Since 1989, John Scully has served as the founder and chairman of the Making Waves Foundation, a charter school complex in Richmond, California, that caters to underserved urban children in grades 5-12. College acceptance rates for the graduates of the program are in excess of 70 percent. They also help fund the college studies of their graduates and non-Academy graduates from underserved populations in the San Francisco Bay Area.

Mr. Scully has served on numerous nonprofit boards, including Princeton University, Stanford University, the Stanford School of Business, and he still serves on the board of the Stanford Hospital and Clinics, as well as the Success Academy Charter Schools. He is a recipient of Stanford University’s Gold Spike Award for distinguished volunteer leadership service, the Dean’s Medal for exceptional service to the School of Medicine, and the Arbuckle Award, the highest award annually bestowed to an alumnus of the Stanford Graduate School of Business.

He and his wife, Regina, gave the naming gift to the John and Regina Scully Center for Clinical Sciences Research at Stanford as well as the Regina and John H. Scully ’66 Center for the Neuroscience of Mind and Behavior at Princeton University.

Since 1999 he has been a minority owner of the San Francisco Giants baseball team.
EARLY LIFE
Richard Stephenson was born in 1939 in Sheridan, Indiana, a small farming town. His parents lost everything in the Depression prior to Richard’s birth, and they moved often throughout his childhood looking for economic opportunities. His father was a druggist who constantly struggled to make ends meet. The family lived in rented homes, three of which had no indoor plumbing. They moved nine times in 12 years. During his parents’ entire marriage, they only owned one home, which was lost in foreclosure.

Richard was the older of two boys. His brother, Mike, was born with a lifelong impairment. Eventually Richard supported not only his parents, but his brother as well.

Richard worked in his father’s drug store, helping him behind the pharmacy counter. He also mowed lawns, hauled trash to the dump, helped the local milkman with deliveries, and had two newspaper routes. When he was a freshman in high school and president of his class, his family moved to a larger town for his father’s job, but Richard stayed behind temporarily to complete his school year and to earn his Eagle Scout, Silver Award, and God and Country Award from the Boy Scouts of America. He lived that year in a room above the local slaughter plant, where he worked on Saturdays. Other early jobs included shoe salesman, stock boy, door-to-door salesman, and maintenance man.

EDUCATION
Richard attended Wabash College, where he owned and operated a small handyman services and consulting company. He graduated in 1963 and then earned a JD degree from Northwestern University in 1966. During his law school years, the merchant banking business would become a lifelong professional passion. He was also a Fellow in Political Economy at the Foundation for Economic Education, Irvington-on-Hudson, New York; and completed the Investment Banking Executive Program at Harvard Business School.

CAREER
Richard served Doyle O’Connor & Co. as director of investment banking from 1967-1972. In 1975 he acquired his first hospital, and continued to found hospitals, physician practices, and a research organization. In 1988 he founded Cancer Treatment Centers of America® (CTCA), following the death of his mother from cancer. He had been gravely disappointed in the lack of patient-centered, whole person care his mother received during her battle, and he vowed in her memory to change that paradigm for every cancer patient. Midwestern Regional Medical Center in Zion, Illinois, served as the first CTCA location, followed by hospitals in Tulsa (1990), Philadelphia (2005), Phoenix (2008) and Atlanta (2012). The unique Mother Standard® of care and comprehensive, innovative Patient Empowered Medicine® would be the CTCA cornerstone.

CIVIC AFFAIRS AND PHILANTHROPY
Mr. Stephenson is a benefactor to many educational, public policy and advocacy organizations focusing upon advancing private property, free markets, limited government, liberty loving and individual freedom initiatives. He is also a Distinguished Eagle Scout in America, a 33rd Scottish Rite Freemason, Shriner, Knights Templar, et al, and a lifelong supporter of numerous historical, conservation and healthcare charities. In 1991, he created the Gateway for Cancer Research. Twenty five years, 3,000 patients, 140 breakthrough clinical trials around the world and more than $70 million raised later, his personal quest has become transformative and a beacon of hope for those diagnosed with cancer.
EARLY LIFE
Marcia Taylor was born in Bluford, Illinois, in 1944. Her parents were farmers, and their land was surrounded by extended family members who all worked the land together, raising mostly soybeans and wheat. It was a challenging and physically demanding existence. Marcia describes her family life as typical until the age of 14, at which time her father died unexpectedly. Marcia became her mother’s main moral support and also helped to raise her younger brother. By age 16, Marcia was in an emotionally and physically unhealthy marriage, and within a few years, she had three children.

CAREER
As a young mother in Illinois, Taylor held two jobs – she was a waitress at night and during the day she worked in a local pharmacy. In 1971, at the age of 27, she left her marriage and began a new life with her children in Georgia. She accepted a job with Specialized Truck Services. She had no background or experience in trucking, but she was eager to learn the business. She met and married J.D. Garrison, and in 1974 they acquired George Bennet Motor Express – a small company with 15 trucks, 30 trailers and only two contracts. In 1981, tragedy struck when J.D. Garrison died after a visit to a Houston hospital, where he was mistakenly injected with a gram-negative bacteria. Marcia decided to carry on at the helm of the company.

Today Bennett International Group is one of the largest privately held, family-owned transportation companies in the nation. After more than 40 years, Bennett has grown to include a network of more than 3,000 employees, and has eight divisions that provide services from basic transportation to the company’s newest venture, Bennett On-site Services, which adds crane and rigging services to their transportation and logistics solutions. The company includes 600 agent offices throughout the United States and overseas. Marcia’s three grown children, David, Danny and Lynette, all work in the business, which in 2012 was named by Cox Family Enterprise Georgia’s Family Business of the Year. In 2014 Marcia Taylor received the Influential Woman in Trucking Award, given by the Women in Trucking Association.

CIVIC AFFAIRS AND PHILANTHROPY
Ms. Taylor actively supports local charities, especially those that pertain to healthcare for women and children. In fact, the Marcia G. Taylor Women’s Center at the Piedmont Henry Hospital is named in appreciation for her financial support. The Taylor Family Foundation, which was established in 2012, gives a percentage of quarterly earnings to local and nationwide charities. A large donation was made recently to Children’s Healthcare of Atlanta. The foundation also gives annual scholarships to Clayton State University.
EARLY LIFE
Lenard Tessler was born in 1952, in Far Rockaway, New York, to first-generation Americans who emigrated from Romania. His father, a B17 pilot, was badly wounded in World War II. Following a lengthy recovery and with help from a government program for veterans, Lenard’s father acquired a liquor license, which he used to open a liquor store close to where the family lived with Lenard’s grandparents.

By the time Lenard entered elementary school, his family had earned enough money to move on their own to Cedarhurst, New York, a predominately Jewish suburb of Long Island. When Lenard was 13, his father underwent open-heart surgery, after which he was unable to maneuver stairs, necessitating another family move. The family transitioned to an apartment building in Hewlett, New York, where Lenard attended the local public school, George W. Hewlett High School, and played on the football team.

EDUCATION
Lenard received average grades throughout high school and struggled with academics. He believes his challenges were due in part to an undiagnosed reading disability. In spite of his struggles, he was accepted to and attended the University of Miami in Florida. He graduated in three years, in 1972, with a degree in accounting. After college, Lenard joined the accounting firm Kalish Rubinroit & Company in New York City, where he worked during the day and attended business school at night at Fairleigh Dickinson University in Teaneck, New Jersey, obtaining an MBA in just 18 months.

CAREER
Mr. Tessler ultimately left Kalish Rubinroit & Company but continued his accounting career working at Touche Ross & Co., Louis Sternbach & Co. and Wiss & Company, LLP. After running Sperduto Spector & Company’s tax department, he left the accounting/tax world in 1981.

In 1982 the liquor store owned by Mr. Tessler’s father went bankrupt. His parents retired to Florida and he began supporting them. At about this time, he began raising capital to help co-found Walker Energy Partners. He served as the CFO and helped take the company public in 1985. In 1987 he helped found Levine, Tessler, Leichtman & Co., a leveraged buy-out firm. In 1990 Lenard founded the private equity firm TGV Partners. In 1992, TGV acquired Empire Kosher Poultry, Inc., the world’s largest kosher poultry processor. He served as CEO and Chairman of Empire Kosher Poultry, Inc., and continued on as chairman through 1997.

In 2001 Mr. Tessler joined Cerberus Capital Management, L.P., as a managing director. Today he serves as the firm’s vice chairman. He has spearheaded and managed many significant transactions during his tenure, including the purchase of: Albertsons Companies Inc., Alamo Rent a Car and National Car Rental, GMAC Inc., Chrysler and BAWAG P.S.K. Cerberus is one of the world’s leading private investment firms.

CIVIC AFFAIRS AND PHILANTHROPY
Lenard married Fern Kaye in 1980. Shortly thereafter, the Tesslers became actively engaged in philanthropic endeavors. They were named co-chairs of the New Leadership Group of Ben-Gurion University of the Negev in 1980. The couple is also heavily involved in the S.L.E. Lupus Foundation, New York-Presbyterian Hospital, and the Whitney Museum of American Art, among many other charitable organizations. They have two adult children, a daughter-in-law and two grandchildren.
THURSDAY, MARCH 30, 2017

INAUGURAL CEREMONY
A formal opening reception and ceremony are hosted at the U.S. Supreme Court. During the reception, Members, Life Partners, and Friends of the Association meet and welcome the 2017 Horatio Alger Award winners. Associate Justice Clarence Thomas will present each award winner with the Horatio Alger medallion in a special ceremony held in the courtroom. Participants will also be introduced to the 2017 National Scholarship recipients.

Host: Associate Justice Clarence Thomas (’92)
Attire: Business
Time: 4:00 – 6:00 p.m.
Location: U.S. Supreme Court, 1 First Street, NE

INAUGURAL DINNER
Association Members, Life Partners, and friends will have an opportunity to continue getting to know the Horatio Alger Award recipients during dinner at the Andrew Mellon Auditorium. In celebration of the Association’s 70th anniversary, this event will feature “An Evening with David Foster.”

Attire: Business
Time: 6:45 – 9:15 p.m.
Location: Andrew W. Mellon Auditorium
1302 Constitution Ave., NW

FRIDAY, MARCH 31, 2017

MEET THE NATIONAL SCHOLARS BREAKFAST
Over breakfast, Association Members and Life Partners will meet the 2017 National Scholars in roundtable discussions as the students anticipate their freshman year of college.

Attire: Business
Time: 8:00 – 9:15 a.m.
Location: Ritz-Carlton Hotel
1150 22nd Street, NW

MEMBERS FORUM
As role models demonstrating the possibilities that exist through the American and Canadian free-enterprise systems, the 2017 Horatio Alger Award recipients will answer questions from the National Scholars and share personal strategies for success.

Attire: Business
Time: 9:30 – 11:30 a.m.
Location: Ritz-Carlton Hotel
1150 22nd Street, NW

MEMBERS LUNCHEON
The Members Luncheon will be held in the historic Diplomatic Reception Rooms at the U.S. Department of State. During this luncheon, representatives of the 2017 class of National Scholars will recount their personal stories and outline their hopes for the future. Members and Life Partners will have an opportunity to converse with Scholars seated at their tables.

Attire: Business
Time: 12:15 – 2:30 p.m.
Location: U.S. Department of State
2201 C Street, NW

70TH ANNUAL HORATIO ALGER AWARDS INDUCTION CEREMONY
A celebratory dinner and awards ceremony will be held at DAR Constitution Hall to formally induct as lifetime members of the Association the 2017 Horatio Alger Award winners. Biographies and remarks by the Awardees will emphasize the Horatio Alger message of overcoming adversity with hard work, perseverance, and integrity. The Induction Ceremony includes a salute to the 2017 National Scholars.

Attire: Formal
Time: 6:00 – 10:15 p.m.
Location: DAR Constitution Hall
18th and D Streets, NW
FRIDAY, MARCH 31, 2017, CONTINUED

HORATIO ALGER AWARDS RECEPTION
This reception honors all the Members of the Horatio Alger Association and offers participants an opportunity to meet and mingle.

Attire: Formal
Time: 10:30 p.m. – 12:00 midnight
Location: Ritz-Carlton Ballroom
Ritz-Carlton Hotel
1150 22nd Street, NW

SATURDAY, APRIL 1, 2017

BREAKFAST SALUTING THE NATIONAL SCHOLARS
This breakfast serves as an uplifting conclusion to the awards events, during which participants salute the National Scholars for their courage and tenacity and inspire them to persevere toward future success. During a question-and-answer panel session, National Scholar representatives will discuss the positive impact the Association has had on their lives and respond to questions from the moderator, Members and Life Partners.

Moderator: Byron Pitts (’17), Chief National Correspondent, ABC News
Attire: Business
Time: 8:30 – 10:30 a.m.
Location: Ballroom, Ritz-Carlton Hotel
1150 22nd Street, NW

MEMBERS SERVING AS MODERATORS OR HOSTS OF AWARDS EVENTS

HOST
Inaugural Ceremony
Clarence Thomas
Class of 1992

MODERATOR
Breakfast Saluting the National Scholars
Byron Pitts
Class of 2017

CO-MASTERS OF CEREMONY
70th Horatio Alger Awards Induction Ceremony
Lou Dobbs
Class of 1999
Tom Selleck
Class of 2000
HORATIO ALGER ASSOCIATION
OF DISTINGUISHED AMERICANS, INC.
IS PROUD TO PRESENT

AN EVENING WITH
DAVID FOSTER
HORATIO ALGER MEMBER (2009)

THURSDAY, MARCH 30, 2017
ANDREW W. MELLON AUDITORIUM
WASHINGTON, D.C.

THIS EVENT WILL BE HELD DURING THE
70TH HORATIO ALGER AWARDS INDUCTION
CEREMONIES IN CELEBRATION OF
THE ASSOCIATION’S 70TH ANNIVERSARY.
National Scholars will participate in the National Scholars Conference in addition to meeting with Members and Life Partners during the annual Horatio Alger Awards events. This four-day program will include tours of Washington, D.C., sessions with Association staff members to learn more about the Association’s educational programs and services, and workshops designed to help Scholars as they prepare to attend college. The conference will also include small-group sessions with Members and Life Partners. Members will encourage the Scholars to strive for their full potential by demonstrating what can be achieved through the free-enterprise system.
The National Scholars Conference curriculum is built around four goals:
1. Teaching the values of the free-enterprise system
2. Heightening Scholars preparedness for college
3. Fostering a lifelong relationship between Scholars and the Association
4. Providing information about support services available to Scholars

The Scholars Conference includes Canada's winners of the National Entrepreneurial Scholarship. Bringing Scholars from the two countries together fosters stronger ties between U.S. and Canadian Scholars and Members.
During the Members Forum, National Scholars pose questions to the newest class of Horatio Alger Members.

Life Partner Michele Rollins with 2016 Scholar Amanda Snyder.

R.C. Slocum ('13) with a Scholar at the Members Luncheon, held at the U.S. Department of State.

National Scholars on stage during the 2016 Horatio Alger Awards Induction Ceremony.

National Scholars in a general session, which provides information about support services available to Horatio Alger Scholars.

Scholars form lasting friendships during the conference.
MEMBERSHIP ACTIVITIES

2016 MEMBERSHIP AND BOARD OF DIRECTORS MEETING

September 22–24, 2016
Four Seasons Hualalai Resort
Kailua-Kona, Hawaii

The Association held its 2016 Membership and Board of Directors Meeting on September 22–24, 2016, at the Four Seasons Hualalai Resort in Kailua-Kona, Hawaii. The hosts for this meeting were Walter Scott, Jr. (’97), Sandi and Ronald M. Simon (’05), Beatrice and Anthony Welters (’98), and Gail and Michael B. Yanney (’05). In addition to the business sessions for the Executive Committee, Horatio Alger Endowment Fund Board, Board of Directors, and Membership, special events included a tour of the W. M. Keck Observatory, lectures about the culture and natural history of the islands, helicopter tours, and a political discussion between journalist A. B. Stoddard and pollster Peter D. Hart about the presidential election.
Part of the agenda was to review the nominations for the 2017 Horatio Alger Awards. The Four Seasons Hotel and Resort in Kona, Hawaii, was the site of the Members and Board of Directors meeting. Members of the Executive Board met to discuss Association business. Pictured on left from the top: Endowment Fund Chairman Walter Scott, Jr., Chairman Paul Anthony Novelly, Chairman Emeritus Dennis R. Washington. Pictured on right from the top: Member Greg P. Renker, President Byron D. Trott, Vice President Matthew K. Rose, and Board Member James F. Dicke II.
MEMBERSHIP AND BOARD OF DIRECTORS MEETING, Continued

Chairman Emeritus Dennis R. Washington (’95) and Julia Argyros, Life Partner of Amb. George L. Argyros (’93).

Chairman Emeritus and Chairman of the Horatio Alger Endowment Fund Walter Scott, Jr., served as a host for the Board meeting.
The Forum 2016 Board / Awards Meeting

2016 Membership Meeting

Luncheon on Friday, September 23, featured a conversation with journalist A.B. Stoddard and pollster Peter Hart about the upcoming presidential election.
MEMBERSHIP AND BOARD OF DIRECTORS MEETING, Continued

Walter Scott, Jr., and Gail and Michael B. Yanney hosted a dinner for participants in the amphitheater at the Four Seasons Resort on September 23, 2016.

Ronald M. Simon, one of the hosts for the Board meeting, addressed the group at an outdoor dinner at his home.

Life Partner Sandi Simon warmly welcomed participants.

Gail and Michael B. Yanney also served as hosts of the Board events.
The Horatio Alger Association of Canada’s Board of Directors hosted its first annual meeting, which served to raise awareness among the many governmental dignitaries and cultural leaders in attendance about the Horatio Alger scholarships now available in all provinces and territories of Canada. The program was emceed by Rudyard Griffiths, writer and anchor of Bloomberg TV Canada. Speakers included: Rebecca MacDonald (’09), The Rt. Honorable Brian Mulroney (’12), V. Prem Watsa (’12), and Vicky Xu, a 2016 Horatio Alger Entrepreneurial Scholar. Following a tribute to the newest Member of the Canadian Association, Gerald Schwartz (’16), entertainment was provided by musicians from Toronto’s Royal Conservatory of Music.
On October 20, the Horatio Alger Association hosted its first Membership Meeting, which was attended by Canadian Members and Scholars and their guests. Pictured (L to R) are Association Members Gerry Schwartz (’16) with Rosalie and Isadore Sharp (’13).

Canadian Scholars became better acquainted with each other and more familiar with the mission of the Association at the dinner.

(L to R) A guest spoke with Prem Watsa (’12) and Rick Waugh (’11).
Rebecca MacDonald (’07) encouraged participants to support the Association’s scholarship programs.

Violinist Alice Lee was one of four students from the Royal Conservatory of Music who showcased their talents during the dinner.

Rudyard Griffiths, writer and anchor of Bloomberg TV Canada, served as emcee during the dinner.

Canadian Association President Prem Watsa (’12) spoke about the Association’s mission.

The Right Honourable Brian Mulroney (’72) spoke about the Association’s impact on young people.
In addition to the many meetings that are held each year with individual Members, educational partners, volunteers and vendors, staff had the opportunity to host two major meetings with Members at the Association’s headquarters in Alexandria, Virginia, in 2016. On July 21, Association President Byron D. Trott (‘11), Vice President Matthew K. Rose (‘13) and Board Member Greg P. Renker (‘12) came to the headquarters to discuss a range of topics including scholarship programs, internal operations and the national visibility campaign. On November 30, Endowment Fund Chairman Walter Scott, Jr. (‘97), Board Member R. James Nicholson (‘00), Association Member Michael B. Yanney (‘05), Friend of Distinction Steven H. Durham and others convened for a luncheon at the headquarters. Topics of discussion included recommendations from the Strategic Directions Committee and the nominations process. Participants were also able to tour the Association’s newly expanded office space.
Association Members Greg Renker ('12), Matthew Rose ('13), and Byron Trott ('11) met with financial consultants from the firms of Halt Buzas & Powell Ltd. (accounting firm), RSM LLP (auditing firm), and Tate and Tryon (liability management).

Discussions included a review of policies in place to ensure sound fiscal management.

Association staff members and consultants provided updated information about the Association’s programs and activities.
Julia and George Argyros ('93) were honored during Costa Mesa’s fourth annual Mayor’s Art of Leadership dinner, where they were given a Lifetime Achievement Award. George Argyros founded Arnel & Affiliates, a real estate investment company based in Costa Mesa, and he served as the U.S. Ambassador to the Kingdom of Spain and the Principality of Andorra from 2001 to 2004. The couple was applauded for their volunteerism, philanthropy, and involvement in local organizations, such as Chapman University, South Coast Repertory, and the Segerstrom Center. The Hon. and Mrs. Argyros’s recent donation to the Nixon Presidential Library & Museum made it possible for a life-size replica of the Oval Office to be a part of the facility’s current renovation.

Howard Schultz ('07) recently received the Aspen Institute’s Public Service Award in recognition of his work with “opportunity youth,” the six million young Americans between the ages of 16 and 24 who are not in school and not working. The award was given in appreciation for all that Sheri and Howard Schultz have done through their family foundation and Starbucks to connect employers with youth who need jobs. The Schultz Family Foundation was also in the news recently for their Wags4Patriots™ Guide, which outlines the process by which veterans suffering from post-traumatic stress (PTS) or traumatic brain injury (TBI) may obtain service animals. The CEO of American Humane, Dr. Robin Ganzert, reports that veterans with service dogs have improved sleep, decreased startle responses, and a decrease in the need for prescribed pain medication.

Wayne Gretzky ('03), considered by many to be the greatest hockey player of all time, has co-written a book with author Kirstie McLellan Day, about the first 99 years of the National Hockey League (NHL). Mr. Gretzky, who says he can talk about hockey all day long, hopes that his book will encourage and inspire future generations to fully understand the history of the NHL and the Stanley Cup. The release of 99: Stories of the Game, comes as Mr. Gretzky makes a return to the Edmonton Oilers as partner and vice chairman of Oilers Entertainment Group. After leading the Oilers to four Stanley Cup victories in the 1980s, Mr. Gretzky said of his return, “I want to bring the team more glory—this time from the front office.”

American Airlines will name its new Fort Worth corporate headquarters campus after retired Chairman and CEO Robert Crandall ('97), who worked for the airline for 25 years and served as CEO from 1985 to 1998. During his tenure, the carrier doubled its workforce to more than 100,000 and tripled its annual revenue to more than $19 billion. The announcement of the new headquarters came during the H. Neil Mallon Award dinner. Mr. Crandall is a former recipient of the award, which is presented in appreciation for dedication to international relationships—business and personal—that enhance the standing of North Texas around the world.

Andrew McKenna ('93), who has served as McDonald's Corporation chairman for the past 12 years, has announced his retirement. He will serve in the future as the chairman emeritus. Currently McDonald’s has more than 36,000 locations in more than 100 countries, and will soon have more than 3,000 restaurants in China. Mr. McKenna is also chairman emeritus of Schwarz Supply Source, which provides packaging and promotional materials.
Bill Greehey (’01) recently celebrated the 10th anniversary of a program he founded called Haven for Hope, which came about following a local news program he saw about the homeless situation in San Antonio, Texas. In a recent interview Mr. Greehey said, “After seeing that program, I thought to myself, ‘This is what I really want to do.’” Haven for Hope offers help for homeless individuals, who are ready to commit to making changes in their lives, whether their homelessness is a result of mental illness or drug/alcohol addiction. For those who are unwilling to make the commitment, Haven for Hope still provides meals and a place to sleep at night. It is estimated that the program has saved 6,500 lives thus far. Of those who are currently in the membership program, it is expected 500 to 600 will graduate this year. Bill Greehey has committed millions to make this approach to homelessness a reality. He has also helped to raise $100 million to build the Haven campus. Mr. Greehey served as CEO of Valero Energy Corporation from its inception in 1980 until his retirement in 2006. He now serves as chairman of NuStar Energy LP and NuStar GP Holdings LLC. NuStar Energy is one of the largest asphalt refiners and marketers in the U.S., and the third largest independent liquids terminal operator in the world.

Brian Mulroney (’12) will be named a commander in the French Legion of Honor in December 2016. This is France’s highest honor, which was established in 1802 by Napoleon Bonaparte. Mr. Mulroney is being recognized for increasing ties between Canada and France, and for the international promotion of French culture. He is the first former Canadian prime minister to receive the honor. Late last year, Mr. Mulroney was appointed a gold member of the Order of the Companions of O.R. Tambo, South Africa’s highest honor for foreign citizens, to recognize his work fighting apartheid. Last month, St. Francis Xavier University announced the creation of the Brian Mulroney Institute of Government.

Condoleezza Rice (’10) has received the Gerald R. Ford Award, an annual honor presented by the NCAA to an individual who has demonstrated significant leadership by advocating for college sports. Ms. Rice is a member of the College Football Playoff Selection Committee, which picks the participants for the four-team playoff that determines major college football’s national champion. She currently serves as the Denning Professor in Global Business and the Economy at the Stanford University Graduate School of Business and previously served six years as the school’s provost.

John Pappajohn (’95) was recently surprised with a celebration for the 20th anniversary of the establishment of the John Pappajohn Entrepreneurial Centers. Founded in 1996 at Drake University, Iowa State University, North Iowa Area Community College, the University of Iowa, and the University of Northern Iowa, these centers operate independently of each other while having joint programs, including five competitions that allow students to present their business plans. Mr. Pappajohn and his wife, Mary, have contributed more than $25 million to these universities to establish the program, which has helped start more than 6,000 businesses that have created nearly 12,000 jobs. Mr. Pappajohn has reported that he felt a need to create the centers at a time when the agricultural sector in Iowa was in decline and businesses were closing. He saw in this crisis an opportunity to make a difference in the state he loves. He said at his anniversary celebration, “When the time comes, we will not be judged as much for our achievements in our personal life, but for the services we will have offered our fellow human beings, the city, the state, and America.”
IN TRIBUTE

The Horatio Alger Association pays tribute to its Members who have passed away since the last issue of The Forum was published in the fall of 2015. We will remember these individuals always as outstanding role models who supported the Association and contributed to the greatness of our nation. The year of induction into the Horatio Alger Association is noted after the Members’ names, and the titles mentioned here were those held at the time of their induction.

**Byron Allumbaugh—’96**
Chairman of the Board
Ralphs Grocery Company
“My objective was to do the best job I could in whatever job I had at the time.”

**William E. Bailey—’72**
Chairman
Bestline Products, Inc.
“Work is hard only if you don’t like what you’re doing. There’s a thrill in achieving.”

**Jack H. Brown—’92**
Chairman & Chief Executive Officer
Stater Bros. Markets
“Get a good education, then find a job you really like, you’re really good at . . . then work really hard.”

**Peter M. Guida—’81**
Professor of Surgery
Cornell University Medical College
“Being a member of the Horatio Alger Association is one of the greatest rewards of my life.”

**Richard D. Holland—’10**
Philanthropist and Chairman (Retired)
Rollheiser Holland Kahler Advertising
“Invest in yourself to be the best person you can possibly be. The world isn’t going to make you. Going to a good university is not going to make you. Think instead that you are going to make the university.”

**Peter J. Jannetta—’90**
Chairman, Neurological Surgery
University of Pittsburgh School of Medicine
“Benjamin Franklin said, ‘You will be surprised how much you can accomplish if you don’t mind who gets the credit for it.’ This still works. Take your work and your relationships seriously. Take yourself lightly.”

**Patrick C. Kelly—’97**
Chairman and CEO
Physician Sales & Service, Inc.
“Commit to making something of yourself and success will come.”

**James V. Kimsey—’01**
Founding CEO and Chairman Emeritus
America Online
Chairman
Kimsey Foundation
“When you have the mindset that there is no excuse for failure, you will be successful.”

**Charles J. Pilliod, Jr.—’82**
Chairman of the Board & CEO
The Goodyear Tire & Rubber Co.
“Our Congress has not recognized the fact that we’re in a worldwide competition. I don’t think they’ve taken the steps to make the U.S. industry competitive at all, or even recognize what those steps are.”
The Horatio Alger Association will continue to honor Harry Merlo’s memory in appreciation for his leadership and all that he did to advance its mission. This included:

• Serving as a charter Director on the Association’s first Board to be elected by the Membership in 1982;
• Establishing the Association’s educational endowment fund. Harry Merlo and Manfred Steinfeld (’81) each contributed $100,000 to start the fund in 1985;
• Serving as the Association’s President and CEO—1991–1993;
• Serving as the Association’s Chairman—1993–1995;
• Chairing the 1991 Horatio Alger Awards events;
• Participation in the Chairman’s Club for many years;
• Sponsorship of Horatio Alger Military Veterans Scholarships;
• Support for early national visibility efforts through sponsorship, along with then President James R. Moffett (’90), of a televised program called “An American Story,” chronicling the lives of Association Members and National Scholars, with narration by Ronald Reagan (’69) and Art Linkletter (’76);
• Providing more than $1.45 million in support for the Awards events over the years;
• Being recognized with the Norman Vincent Peale Award in 1999; and
• Serving on the Long-Range Planning Committee.
By 2017, the Horatio Alger Association will have awarded more than $125 million to more than 25,000 deserving young people who have worked hard to overcome adversities and challenging life situations. In celebration of the Association’s 70th anniversary and the successful completion of the Investing in America’s Future Endowment Campaign, the value of **Horatio Alger National Scholarships** will increase to $25,000 and State Scholarships will increase to $10,000. Increasing and endowing these scholarships in perpetuity were part of the motivating factors behind the successful attainment of a $250 million endowment fund.

**SPECIALIZED SCHOLARSHIP PROGRAMS**

Horatio Alger Members and Friends may choose to target their support to address a specific need or to assist students at a specific school that fall outside the parameters of the Association’s National, State, and Canadian Scholarship Programs. The Association is deeply grateful to be able to provide special assistance to students based on the generosity of the Members and Friends listed below.

- **AKSARBEN Career Connectors**
  - AKSARBEN Foundation/Walter Scott, Jr.
- **AI & Cathy Annexstad Scholarship Program**
  - AI Annexstad
- **Boise State Scholarship**
  - Robert G. Miller
- **Career & Technical Scholarship**
  - Walter Scott, Jr.
- **Cortopassi Family Foundation Career and Technical Grant**
  - Dean A. Cortopassi
- **David E. Ritchie MBA Grant & the David E. Ritchie Study Abroad Grant**
  - David E. Ritchie
- **David L. Sokol Special Assistance Grant**
  - David L. Sokol
- **Dennis R. Washington Achievement Scholarship**
  - Dennis R. Washington
- **Fairfax Financial Holdings Scholarships**
  - Prem Watsa
- **Helen B. Miller* Scholarship**
  - Dennis R. Washington
- **Honeywell Scholarship**
  - David M. Cote
- **Hormel Scholarship**
  - Richard L. Knowlton/Hormel Foundation
- **John Hardin Hudiburg Scholarship**
  - Robert J. Hudiburg
- **Jamal Thomas Scholarship**
  - Horatio Alger Association
- **Joe Robert Scholarship**
  - In Honor of Joseph E. Robert, Jr.
- **Making Waves Scholarship**
  - Arthur A. Ciocca
- **Melvyn N. Klein Scholarship**
  - Melvyn N. Klein
- **Santa Clara-Schott Family Scholarship**
  - Stephen C. Schott
- **Simon Scholarship**
  - Ronald M. Simon
- **Trott Family Scholarship**
  - Byron D. Trott
The first nationwide scholarship program started in 2016 for young people seeking associate degrees and career and technical training and certification. This program, which gives $2,500 awards each, was created in response to changing economic realities, including the high cost of college tuition and the fact that good jobs are available to students with specific training. This program is also available to Horatio Alger Scholars who have had to discontinue their studies at four-year institutions, if they have remaining funds. The Association is grateful to Walter Scott, Jr. (’97), who funded this program with a gift of $6.375 million through the Suzanne and Walter Scott Foundation, which is being matched by the Horatio Alger Endowment Fund. This program is being administered in affiliation with the American Association of Community Colleges and the Association of Career and Technical Education.

Sponsored by the Phyllis and Dennis R. Washington (’95) Foundation, this is the only scholarship program for Horatio Alger Scholar graduate students. The Washington Scholarship Selection Committee met in New York City in May to interview candidates for the 2016-2017 Dennis R. Washington Achievement Scholarships. Twelve candidates were selected to receive these scholarships valued up to $120,000 each in support of advanced degree programs. Since the start of the program in 2008, 75 scholarships have been awarded to Alumni Scholars, totaling $4,275,200.

The Horatio Alger Association of Canada is currently administering scholarships to the charter class of recipients awarded through its new national program. Eighty-five scholarships were awarded following an application process conducted for students in Canada’s ten provinces and three territories. Tuition is much lower in Canada than in the U.S., so the award amounts for 80 of the Canadian Scholarships is $5,000 each, and value of the top five National Entrepreneurial Scholarships is $10,000 each. National Entrepreneurial Scholars attend the annual National Scholars Conference in Washington, D.C., with their American peers. The 2016 National Scholars Conference was the first time that Canadian and U.S. National Scholars participated jointly, and both groups indicated that the experience was enriched by the international exchange.

The Association also administers the Fairfax Financial Entrance Awards Program, sponsored by V. Prem Watsa (’12) and Fairfax Financial Holdings Limited. A total of 45 scholarships valued up to $5,000 each were awarded to students at 22 select Canadian universities in 2016.
HORATIO ALGER ASSOCIATION OF DISTINGUISHED AMERICANS, INC.
Honoring Perseverance, Integrity and Excellence

HORATIO ALGER SCHOLARSHIP PROGRAM OVERVIEW

The Horatio Alger Association is dedicated to enabling young people to pursue their dreams through higher education. Members and friends of the Association support its educational programs to provide deserving young Americans and Canadians with the opportunity to achieve personal and professional fulfillment. Horatio Alger Scholars are determined to further their education in spite of having faced various adversities, including financial need, abuse, illness, or family challenges. Since 1984, the Horatio Alger Association has awarded more than $125 million to more than 25,000 students.

### UNDERGRADUATE SCHOLARSHIPS (1984-2016)

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<th>United States</th>
<th>Canada</th>
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<tbody>
<tr>
<td>Total amount (1984–2016)</td>
<td>over $125 million</td>
<td>$12 million</td>
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<tr>
<td># of scholarships (1984–2016)</td>
<td>20,608</td>
<td>2016 UNDERGRADUATE SCHOLARS PROFILE</td>
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<td># of State &amp; Specialized (2000–2016)</td>
<td>15,550</td>
<td>National Scholarship amount</td>
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<td># of Military (2006–2008)</td>
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<td>Horatio Alger Scholar college graduation rate</td>
<td>74%</td>
<td>State Scholarship amount (average)</td>
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<td>National college graduation rate</td>
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<td>National college graduation rate for low income students</td>
<td>31%</td>
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<td>% Average high school GPA</td>
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|                          | Canada                               |
| Total amount             | $4,275,200                           |
| # of Dennis R. Washington Achievement Grants | 75                                  |
| Grant amount (average)   | $57,003                              |
|                          | CANADIAN SCHOLARSHIPS (2012-2016)   |
| Total amount (2012–2016) | $1,919,000                           |
| # of scholarships (2012–2016) | 389                                |
| # of National Entrepreneurial (2016) | 5                                  |
| # of Canadian (2012–2016) | 294                                 |
| # of Fairfax Financial Holdings (2015–2016) | 90                                |
|                          | Grant amount (average)               |
|                          | $16,500                              |
|                          | # of scholarships                    |
|                          | 130                                 |
|                          | # of National Entrepreneurial        |
|                          | 5                                   |
|                          | # of Canadian                        |
|                          | 80                                  |
|                          | # of Fairfax Financial Holdings      |
|                          | 45                                  |
| Average family income    | $20,043                             |
| Average family size      | 4                                   |
| Average high school grade percentage | 88%                                |

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The following colleges and universities have agreed to partner with the Horatio Alger Association to maximize financial aid to Scholars in attendance at their schools. Through scholarships, grants, and work-study programs, Collegiate Partners match the financial support given by the Association. This year marks the first time that community colleges are participating in the Collegiate Partners Program. The Association is proud to partner with these institutions of higher learning in support of its young Scholars.

**Alabama**
- Auburn University
- Samford University
- University of Alabama at Tuscaloosa
- University of Montevallo
- University of North Alabama

**Arizona**
- Arizona State University
- University of Arizona

**Arkansas**
- Harding University
- Henderson State University

**California**
- Azusa Pacific University
- California Institute of Technology
- California Lutheran University
- California State University at San Bernardino
- Chapman University
- Menlo College
- Pepperdine University
- Pitzer College
- Pomona College
- Santa Clara University
- Scripps College
- Thomas Aquinas College
- University of California at Davis
- University of California at Los Angeles
- University of California at Riverside
- University of California at San Diego
- University of San Francisco
- University of the Pacific

**Colorado**
- Colorado Mesa University
- Colorado State University at Fort Collins
- Colorado State University at Pueblo

**Connecticut**
- Connecticut College
- Wesleyan University
- Yale University

**Delaware**
- Goldey-Beacom College
- Wesley College

**District of Columbia**
- George Washington University

**Florida**
- Florida International University
- Florida State University at Tallahassee
- Nova Southeastern University
- University of Miami

**Georgia**
- Berry College
- Georgia Gwinnett College
- Mercer University
- Paine College
- Savannah College of Art & Design

**Hawaii**
- Chaminade University of Honolulu

**Idaho**
- Boise State University
- North Idaho College
- University of Idaho

**Illinois**
- Augustana College
- Bradley University
- Dominican University
- Illinois Wesleyan University
- John A. Logan College
- MacMurray College
- Quincy University
- Southern Illinois University at Carbondale
- Southern Illinois University at Edwardsville

**Indiana**
- Depauw University
- Indiana University at Bloomington
- Indiana University-Purdue University at Indianapolis
- University of Evansville
- University of Notre Dame
- University of St. Francis

**Iowa**
- Central College
- Grand View University
- Iowa State University
- Loras College
- Luther College
- Northwestern College
- Iowa Simpson College
- University of Iowa
- University of Northern Iowa

**Kansas**
- Butler County Community College
- Wichita State University

**Kentucky**
- Berea College
- Campbellsville University
- Lindsey Wilson College
- University of Kentucky at Lexington
- University of the Cumberlands

**Louisiana**
- Dillard University
- Loyola University at New Orleans
- McNeese State University
- Southern University and A&M College
- Southern University at Shreveport
- Southern University New Orleans
- Tulane University New Orleans

**St. Xavier University**
- University of Chicago
- University of Illinois at Chicago

**Connecticut College**
- Wesleyan University
- Yale University

**Delaware**
- Goldey-Beacom College
- Wesley College

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- Quincy University
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- Southern Illinois University at Edwardsville

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- McNeese State University
- Southern University and A&M College
- Southern University at Shreveport
- Southern University New Orleans
- Tulane University New Orleans
University of Louisiana at Lafayette
Xavier University of Louisiana

Maine
Bates College
Colby College
St. Joseph’s College

Maryland
Loyola University at Maryland
Mount St. Mary’s University
St. John’s College
Towson University
University of Maryland at College Park
Washington College

Massachusetts
Assumption College
Babson College
Boston University
Brandeis University
Bridgewater State University
Clark University
College of the Holy Cross
Harvard University-Harvard College
Mount Holyoke College
Regis College
Smith College
Stonehill College
University of Massachusetts Boston
Wheaton College
Williams College

Michigan
Alma College
Hillsdale College
Hope College
Kalamazoo College
Michigan State University
Northwood University

Minnesota
Augsburg College
Bemidji State University
Carleton College
College of St. Scholastica
Gustavus Adolphus College
St. Olaf College
University of Minnesota at Twin Cities
University of Saint Thomas

Mississippi
Mississippi College

Missouri
College of the Ozarks
Culver-Stockton College
Drury University
Lindenwood University
Missouri University of Science and Technology
Missouri Valley College
Rockhurst University
St. Louis University
University of Missouri at Columbia
University of Missouri at St. Louis
Washington University in St. Louis

Montana
Carroll College
Great Falls College Montana State University
Helena College
Missoula College
Montana State University at Billings
Montana State University at Bozeman
Montana State University Northern at Havre
Montana Tech at Butte
University of Montana at Missoula
University of Montana at Western

Nebraska
Bellevue University
Clarkson College
College of St. Mary
Creighton University
Hastings College
Metropolitan Community College
Nebraska Wesleyan University
University of Nebraska at Kearney
University of Nebraska at Lincoln
University of Nebraska at Omaha
University of Nebraska Medical Center

Nevada
Sierra Nevada College

New Hampshire
University of New Hampshire

New Jersey
Caldwell University

New Mexico
St. John’s College
University of the Southwest

New York
Colgate University
Hobart and William Smith Colleges
Houghton College
Manhattan College
New School/Eugene Lang College
Rochester Institute of Technology
Skidmore College
SUNY College at Cortland
SUNY College at Plattsburgh
SUNY College of Environmental Science and Forestry
SUNY College of Technology at Canton
SUNY College of Technology at Delhi
SUNY Purchase College
University of Rochester
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<th>Saint Vincent College</th>
<th>Temple University</th>
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FIELD DIRECTORS SUMMIT

The 2016 Field Directors Summit was held at the Williamsburg Lodge in Colonial Williamsburg, Virginia, on August 5–8, 2016. The meeting had four major goals, which were to:

- Enhance best practices and create an in-depth understanding of the Association’s scholarship programs and services as a way to successfully prepare participants with the knowledge they need to represent the Association in their state or province;
- Provide opportunities for participants to network and to share best practices and resources to help support their scholarship marketing efforts throughout the country;
- Enable participants to advance the Association’s mission of helping others by participating in a community service project; and
- Encourage the application of what is learned at the Field Directors Meeting to support participants’ work as Horatio Alger volunteers in their outreach to youth in their communities.

The Field Directors Summit included representatives from four groups: Field Directors, Alumni Ambassadors (Alumni who assist Field Directors), Canadian Scholarship Selection Committee Members, and Canadian Strategic Partners. The Summit helped to ensure that these representatives are knowledgeable about the Association’s scholarship application process as well as the full range of programs and services available to students in the United States and Canada. The Association is deeply grateful for the volunteer efforts of these partners who assist it in administering four scholarship programs nationwide (three in the United States and one in Canada), as well as the numerous state and specialized programs.

During this meeting participants, who are members of the Canadian Committee, discussed how to improve the marketing of Horatio Alger
scholarships to reach all Canadian communities. It was noted that each province works independently and cultures vary significantly from one province to the next—making it difficult to have a one-approach-fits-all plan. They also discussed how to enlist more educators to serve as Field Directors in Canada.

Dr. Brian Victor, the Associate Vice Chancellor for Student Affairs at the University of North Carolina, addressed the Field Directors, offering fascinating statistics on the first-year college experience for students, particularly those from low-income communities. A licensed psychologist with 30 years of experience, Dr. Victor provided unique and interesting insights about today’s college students, and Horatio Alger Scholars.

Dr. Victor consults with the Association regarding the adjustments Scholars should make during their freshman year to ensure that they stay the course to graduation. “Adulthood begins,” says Dr. Victor, “with separation from family.” Other points he made about student development into adulthood included the total university experience, the personal and social development of the student, and the series of transitions students go through to reach full adulthood.

Dr. Victor explained that the Horatio Alger Association encourages Scholars to use campus support resources, especially during their freshman year, such as:

- Learning Center/academic tutoring
- Health Center
- Counseling Center/psychological services
- Academic Advisors
- Residential Life Staff/RA’s, Hall Directors
- Student Activities/Campus Life Office
- Horatio Alger Mentors/Staff
- Horatio Alger ComPsych Hotline

Pictured here are Canadian Scholarship Field Directors and Partners (L-R): Matthew Rosenberg, Nick Katalifos, Cathy Viva, Ken Cameron, Michelle Pidgeon, Akela Peoples.
Members of the Alumni Advisory Committee attended the Field Directors meeting held in September 2016 in Williamsburg, Virginia. According to Chairperson Amy Hubbard, “Alumni promote Horatio Alger scholarships in regions across the country, and the Field Directors meeting provided them an opportunity to network and share strategies not only for marketing the scholarships but also to engage the Alumni community.”

Ms. Hubbard reported that the Alumni Advisory Committee is actively working to engage State Scholars in the Alumni Association. “The meeting also gave us an opportunity to meet with our Canadian counterparts,” she says. “I challenged them to consider what an Alumni Association might look like in Canada, as they have the unique opportunity to build an Alumni Association when the first Canadian Scholars graduate.”

Currently the Alumni Advisory Committee is working on the following initiatives:

- Promoting professional networking by expanding its LinkedIn community online.
- Expanding services to Scholars by enacting a 4-year plan that includes letters, cards, a care package, and e-mails to ensure that every current Scholar is contacted at least once per semester.
- Promoting social networking through “Meet-up Challenges,” in which Alumni plan gatherings in their regions.

Alumni involvement is increasing. Between 2015 and 2016, more than 225 Alumni volunteered for at least one Horatio Alger program, and more than 60 Alumni earned Ambassador Status—which recognizes Alumni who have made significant contributions to supporting Scholars and engaging the Alumni community.
The Alumnus of the Year Award recognizes outstanding Horatio Alger National Scholars who have earned an undergraduate degree and have distinguished themselves academically and professionally, and through service to their communities. The award is accompanied by a $10,000 grant for use toward school loans, continuing education, or for a scholarship or a Horatio Alger Day at their high school alma mater.

The 2016 Alumnus of the Year, Lindsay Marshall, says that there was a time when she could not imagine the fulfilling life she is living today, and she credits the Horatio Alger Association for making the dream her new reality.

When Lindsay was in elementary school in Omaha, Nebraska, her mother, who was a nurse working in the cancer ward of a large hospital, began to take pain killers meant for her patients. She developed a severe drug addiction and was eventually imprisoned. Although she loved and had empathy for her mother’s challenges, Lindsay’s young life was filled with turmoil. Eventually her life stabilized when she went to live with her father in Nevada. In high school she focused on her studies and began to excel. She was selected as a National Scholar and came to Washington, D.C., in 1997 for the National Scholars Conference.

Lindsay earned her B.A. at Lewis and Clark College in Portland, Oregon, and then went on to graduate school at the University of Illinois at Chicago (UIC). After earning her master’s degree in English, she became a full-time instructor at the university. She is currently completing her Ph.D. in English studies with a focus on rhetoric. She received UIC’s Dean’s Fellowship in 2016, which allows her to write full time without the added pressure of teaching simultaneously. Her dissertation work examines discourses of addiction and rehabilitation. “I looked at the way using a term like ‘disease’ has helped to shape and change the way we view addicts, addictions, and available resources for treatment,” she explains.

Lindsay also recently received the Enders Graduate Research Fellowship, which will allow her to travel to Vancouver, British Columbia, to complete a six-week research project on addiction treatment services. When asked about her plans for the future, Lindsay says, “I aim to complete my dissertation, work as a professor, advocate for the growth and proliferation of humane addiction treatment services, and travel to every U.S. National Park in my lifetime!”

Lindsay is always quick to circle back to the positive influence the Horatio Alger Association has had on her life. “In short, my affiliation with the Association has meant everything to me. It has meant care, support, understanding, opportunities for personal and academic advancement, and the cultivation of lifelong friendships that have forever changed the way I see the world.”
ALUMNI GLOBAL LEADERSHIP SUMMIT

Selection for the first Alumni Global Leadership Summit is underway. Horatio Alger Scholar Alumni are competing to be one of 30 Alumni selected to participate in an all-expenses-paid 10-day leadership training summit in July 2017, which will include events in the United Kingdom and France. Some of the topics the meeting will feature include:

- Leadership around the globe
- Effective communication styles and behaviors
- Managing conflict and failure
- Identifying opportunity and need
- Establishing and acting on goals
- The ever-changing technological landscape
- Entrepreneurship and advocacy

Prior to the summit, the Association will provide the 30 participants with articles, books, and other assigned literature to help them prepare for their summit classes. Attendees will also be required to develop and lead a one-year project that serves a community, team, or organization. The projects may be personal, professional, or academic in nature.

Selected applicants will be Scholars who have completed their bachelor’s degree and remain in good standing with the Association. They will be individuals who are committed to making a significant contribution as leaders in their respective communities. It is expected that participants in the Global Leadership Summit will gain practical tools and knowledge that will help them to pursue their personal visions of the future.
The Horatio Alger Association held a press conference on September 13, 2016, at the Newseum in Washington, D.C., to announce the results of the findings of the latest State of Our Nation’s Youth Survey (SONY). This report, which the Association has produced every four years since 1997, gives voice to the opinions, concerns, thoughts, and aspirations of young people in the United States. It offers key insights into the attitudes and beliefs of 1,500 high school students and recent high school graduates (ages 14 and 23) who are representative of American youth. The survey addressed topics such as: trust in government, what determines success, the media, education, employment, and managing stress. The primary purpose of the survey is to better understand the important influences shaping the next generation of American leaders within the context of a presidential election cycle.
The survey is conducted by Hart Research Associates and Dr. Gregory Wolniak of New York University (who is also chair of the Association’s Educational Policy and Research Advisory Committee). In addition to moderating the press conference, Peter Hart did an interview with C-Span to share the findings of the survey.

Key survey results showed:

**Despite the many challenges faced by this generation, young people remain cautiously optimistic about the future and aim to better society as a whole.**

- **Hope and optimism about the country’s future has been on the rise since 2008.** In 2016, nearly two-thirds of high school students (64 percent) reported feeling hopeful and optimistic towards the country’s future.

- **Social equality is the most important issue for change in the United States.** According to survey respondents, areas most often identified as needing change in America are equal treatment of all races (35 percent of high school students and 33 percent of high school graduates) and narrowing the economic gap between rich and poor (34 percent of high school students and 30 percent of high school graduates).

- **Despite optimism for the country’s future and a belief that the 2016 election will have a major impact on it, few trust the government.** Small percentages of today’s young people have faith in the government to do what is right. Fourteen percent of high school students and nine percent of high school graduates never trust the government to do what is right.

**Contrary to what many believe about “Gen Z” and younger Millennials, these generations have fairly traditional life goals and desires.**
• **Success is closely tied to financial stability, helping others and raising a family.** Today’s younger generations associate being well off financially (75 percent of high school students and 76 percent of high school graduates), helping others who are in difficulty (69 percent of students and 68 percent of graduates), and raising a family (66 and 64 percent, respectively) with success in life. Each of these life goals was rated essential or very important when considering life success.

• **Young people today place much more emphasis on actions and hard work than luck.** Nearly nine out of 10 high school students and high school graduates attribute success in life to hard work and actions rather than luck.

• **The leading source of pressure among high school students is themselves.** When evaluating the leading sources of pressure, students most often name themselves; 65 percent of students who characterized pressure to get into college as a major problem in their lives indicated that this pressure was self-induced, and 58 percent credited their parents.

**Young Americans still see value in higher education, despite real concerns about cost. The pursuit of a college degree remains a nearly universal aspiration among high school students.**

• 90 percent of high school students intend to pursue some type of degree. However, this percentage has decreased from 97 percent in 2012, possibly indicating a minor shift in perceived value of higher education credentials or the very real impact of higher costs within this space. Among high school students who plan to complete a degree or certificate program, roughly 16 percent intend to pursue a vocational, technical, or two-year degree or certificate, about half (49 percent) aim to complete a four-year degree, and just over one in three (34 percent) have their sights on a graduate degree.

• **Progressing to college immediately after high school remains the norm, though other factors play a decisive role.** Most students (91 percent) intend to enroll in college immediately after graduation. Of those that do not intend to enroll immediately, many cite the cost of going to college (59 percent), the need to get a full-time job (47 percent), and poor grades (36 percent) as major factors in their decision. This is of note as the U.S. Department of Education reports that only 68 percent actually pursue a college degree the fall following high school graduation, potentially highlighting a disconnect between students’ desire and ability to do so.

• **College costs are cause for concern among the vast majority of high school students.** College costs continue to skyrocket. It is no surprise that students express a great deal of concern about their ability to finance their education. 46 percent acknowledge some concerns and 21 percent have major concerns. The results of the 2016 State of our Nation’s Youth survey underscore not only the importance of providing financial support to students pursuing a four-year degree, but also the need to support alternate forms of postsecondary education, such as career and technical programs. 59 percent of high school students who do not choose to enroll in college cite cost as the deciding factor, and 47 percent cite the need to get a full-time job.

Understanding the many challenges students face today when considering higher education, the Association is addressing the increasing demand for career and technical education through its new scholarship programs tailored to students pursuing these degrees as well as four-year degrees.

Peter Hart, founder, Hart Research Associates, concurred, “After working with the Association for the past 15 years, it is remarkable to see both the similarities and differences in young people over the past two decades. The 2016 survey points to a generation that is resilient, socially-conscious, career-driven and looking to make a real difference in this country. For our team, the State of Our Nation’s Youth survey is such a meaningful project as it allows us a glimpse into the thoughts, concerns and dreams of those who will set the course for the United States in the coming years.”
The Horatio Alger Association presented a concert in collaboration with Association Members Harvey L. Massey (’16), Clarence Otis, Jr. (’07), and James M. Seneff, Jr. (’10). The title of the musical presentation was: *Amour: 3 Voices from Broadway to the Stars*, and it featured Horatio Alger Ambassadors: international tenor Mario Frangoulis, pop superstar George Perris, and acclaimed soprano Deborah Myers—who sang hits from *West Side Story*, *The King and I*, and *Les Misérables*, among other selections. These outstanding performers were accompanied by the Orlando Philharmonic Orchestra under the leadership of Conductor Eric Jacobsen.
The Horatio Alger Association presented a concert sponsored by Harvey L. Massey (‘16), Clarence Otis, Jr. (‘07), and James M. Seneff, Jr. (‘10). The title of the concert was: *Amour: 3 Voices from Broadway to the Stars*, and it featured Horatio Alger Ambassadors: international tenor Mario Frangoulis, pop superstar George Perris, and acclaimed soprano Deborah Myers.

Following the intermission, Horatio Alger Alumni Scholars Luis Febres (‘91) and Zoe Carr (‘10) spoke from the stage and briefly shared their personal stories of the changes the Association has made in the trajectory of their lives. The concert resulted in more than $250,000 being raised for Horatio Alger scholarships.

“My fellow Horatio Alger Members Harvey Massey, Clarence Otis, and I were incredibly honored to be involved in this one-night concert event,” says James Seneff. “We have long been supporters of both education and the arts, and *Amour* brings both of those passions together. Concerts like this are an opportunity to showcase these wonderful international singers and the talents of the local orchestra, while supporting the Horatio Alger Association’s scholarship programs, which do so much to lessen the financial burden of attending college for students here in Central Florida as well as across the country.”

This special concert is part of a series of a State of the Association regional meetings, which enable Members, Life Partners, Scholars and Friends to convene and learn about the Association’s current and future projects. *Amour* was filmed for broadcast on PBS stations nationwide and will introduce the mission and programs of the Horatio Alger Association to new audiences.
HORATIO ALGER
ASSOCIATION LEADERSHIP

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MEMBER-AT-LARGE
Chris Sullivan (2007)
MVP Holdings, LLC

MEMBER-AT-LARGE
V. Prem Watsa (2012)
Fairfax Financial Holdings Limited

BOARD MEMBERS

Charles C. Anderson, Sr. (2015)
Chairman Emeritus
Anderson Companies

Lee R. Anderson, Sr. (2014)
Owner and Chairman
API Group, Inc.

CHAIRMAN EMERITUS
George L. Argyros (1993)
Chairman and CEO
Arnel & Affiliates

Wanda M. Austin (2012)
President and CEO
The Aerospace Corporation

Barbara Barrett (1999)
United States Ambassador to Finland,
2008-2009
Owner, Triple Creek Guest Ranch

Herbert F. Boeckmann, II (1995)
Owner/President
Galpin Motors, Inc.

Robert J. Brown (1990)
Founder, Chairman and CEO
B&C Associates, Inc.

John A. Canning, Jr. (2013)
Chairman and Co-founder
Madison Dearborn Partners

Doris K. Christopher (2006)
Founder and Chairman
The Pampered Chef, Ltd.

Founder & Chairman Emeritus
The Wine Group, Inc.

Joseph Clark (2008)
Chairman, Aviation Partners
Boeing
Chairman & CEO
Aviation Partners Inc.

Leon G. Cooperman (2015)
Founder, Chairman and CEO
Omega Advisors, Inc.
### BOARD OF DIRECTORS, CONTINUED

<table>
<thead>
<tr>
<th>Name</th>
<th>Position Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dean A. Cortopassi (2005)</td>
<td>Owner/CEO, San Tomo Group</td>
</tr>
<tr>
<td>Dominic D’Alessandro (2005)</td>
<td>Past President and CEO, Manulife Financial Corporation</td>
</tr>
<tr>
<td>William F. Farley (1986)</td>
<td>Chairman and Owner, Liam Ventures</td>
</tr>
<tr>
<td>Sam Fox (2005)</td>
<td>Former U.S. Ambassador to the Kingdom of Belgium, Founder, Harbour Group</td>
</tr>
<tr>
<td>Foster Stephen Friess (2012)</td>
<td>Founder and Retired Chairman, Friess Associates LLC</td>
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<tr>
<td>Terry M. Giles (1994)</td>
<td>President, Giles Enterprises</td>
</tr>
<tr>
<td>Joseph M. Grant (2010)</td>
<td>Chairman and Partner, BankCap Partners, Chairman Emeritus, Texas Capital Bancshares</td>
</tr>
<tr>
<td>Bill Greehey (2001)</td>
<td>Chairman of the Board, NuStar Energy</td>
</tr>
<tr>
<td>Jenard M. Gross (2010)</td>
<td>President, Gross Investments</td>
</tr>
<tr>
<td>Craig Hall (2007)</td>
<td>Chairman and Founder, Hall Financial Group</td>
</tr>
<tr>
<td>Ronald G. Harrington (2016)</td>
<td>Chairman, BioMotiv/Harrington Project</td>
</tr>
<tr>
<td>Randall Dee Hubbard (2014)</td>
<td>Chairman, Managing Director, BIGHORN Golf Club</td>
</tr>
<tr>
<td>Mike Jackson (2014)</td>
<td>Chairman and Chief Executive Officer, AutoNation, Inc.</td>
</tr>
<tr>
<td>Melvyn N. Klein (1996)</td>
<td>Founder, Melvyn N. Klein Interests</td>
</tr>
<tr>
<td>Patrick P. Lee (2013)</td>
<td>Chairman, Patrick P. Lee, Foundation, Chairman and CEO, Lee Capital</td>
</tr>
<tr>
<td>Rebecca MacDonald (2009)</td>
<td>Founder and Executive Chair, Just Energy Group Inc.</td>
</tr>
<tr>
<td>Harvey L. Massey (2016)</td>
<td>Chairman and CEO, Massey Services, Inc.</td>
</tr>
<tr>
<td>Craig O. McCaw (1999)</td>
<td>CEO, Eagle River, Inc., Chairman, Pendrell Corp</td>
</tr>
<tr>
<td>Howard M. Meyers (2012)</td>
<td>Chairman, Quexco Incorporated</td>
</tr>
<tr>
<td>Lee E. Mikles (2008)</td>
<td>President and CEO, Pendrell Corporation</td>
</tr>
<tr>
<td>Alan B. Miller (2010)</td>
<td>Chairman of the Board and Chief Executive Officer, Universal Health Services, Inc.</td>
</tr>
<tr>
<td>Robert G. Miller (2012)</td>
<td>CEO, Albertsons Companies</td>
</tr>
<tr>
<td>Brian Mulroney, P.C., C.C., LL.D. (2012)</td>
<td>Former Prime Minister of Canada, Senior Partner, Norton Rose OR</td>
</tr>
<tr>
<td>Joseph Neubauer (1994)</td>
<td>Former Chairman of the Board, Aramark</td>
</tr>
<tr>
<td>R. James Nicholson (2000)</td>
<td>Senior Counsel, Brownstein Hyatt Farber Schreck</td>
</tr>
<tr>
<td>Harry S. Patten (2011)</td>
<td>Founder, Chairman and CEO, National Land Partners, LLC</td>
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<tr>
<td>Jeffrey A. Rich (2013)</td>
<td>Managing Director, Plumtree Partners, LLC</td>
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<tr>
<td>Carl H. Ricker, Jr. (2009)</td>
<td>Founder, Chairman and CEO, Gensys Ballasts</td>
</tr>
<tr>
<td>Harry S. Rinker (2003)</td>
<td>Founder and CEO, Rinker Development Company</td>
</tr>
<tr>
<td>T. Denny Sanford (2016)</td>
<td>Chairman of the Board, United National Corporation</td>
</tr>
<tr>
<td>Charles Thomas (1992)</td>
<td>Associate Justice, United States Supreme Court</td>
</tr>
<tr>
<td>John H. Weiland (2012)</td>
<td>Vice Chairman, President and Chief Operating Officer, C.R. Bard, Inc.</td>
</tr>
<tr>
<td>Terrence J. Gioux (2009)</td>
<td>Executive Director, eggX, Inc.</td>
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<tr>
<td>Ronald M. Simon (2005)</td>
<td>Chairman, RSI Holding LLC</td>
</tr>
<tr>
<td>Glenn B. Starns (2011)</td>
<td>Chairman and Owner, Stearns Corporation</td>
</tr>
<tr>
<td>Peter W. Stott (2014)</td>
<td>President, Columbia Investments, Ltd.</td>
</tr>
<tr>
<td>J. Ronald Terwilliger (2014)</td>
<td>Chairman Emeritus, Trammell Crow Residential Company</td>
</tr>
<tr>
<td>Clarence Thomas (1992)</td>
<td>Associate Justice, United States Supreme Court</td>
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<td>John H. Weiland (2012)</td>
<td>Vice Chairman, President and Chief Operating Officer, C.R. Bard, Inc.</td>
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**THE FORUM**
Dedication of the American Spirit Bridge
January 26
New Orleans, Louisiana

2017 State of the Association Meeting
January 11
Dallas, Texas
Hosted by: Barbara and Steven H. Durham

2018 Membership and Board of Directors Meeting in conjunction with Alumni Summit and special concert at the Kennedy Center for the Performing Arts
October 4-6
Washington, D.C.
Hosted by: Board of Directors

2017 Horatio Alger Awards Activities
March 30–April 1
Washington, D.C.
Featuring: An Evening with David Foster Inaugural Dinner at the Mellon Auditorium

2019 International Membership and Board of Directors Meeting
October 2–4
Montreal, Canada